

Random Walks on Human Knowledge: Incorporating Human Knowledge into Data-Driven Recommenders

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Abstract: We explore the use of recommender systems in business scenarios such as consultancy. In these situations, apart from personal preferences of users, knowledge about objective business-driven criteria plays a role. We investigate strategies for representing and incorporating such knowledge into data-driven recommenders. As a baseline, we choose a robust and flexible paradigm that is based on a simple graph-based representation of past customer cases and choices, in combination with biased random walks. On a real data set from a business intelligence consultancy firm, we study how the incorporation of two important types of explicit human knowledge – namely taxonomic and associative knowledge – impacts the effectiveness of a data-driven recommender. Our results show no consistent improvement for taxonomic knowledge, but quite substantial and significant gains when using associative knowledge.

1 INTRODUCTION

Recommender systems are widely used to support customers in deciding on products or services. They can learn and predict user preferences for items such as movies, music or books. Extensive research has been done in this area, and robust solutions are known – which are, e.g., based on transferring choices from other users with similar preferences (collaborative filtering).

However, recommenders are increasingly used not only for prediction of subjective preferences but also in business scenarios where they may be used to optimise decisions, e.g. in the selection of IT systems and their features (Felfernig and Burke, 2008) or the optimisation of product assortments (Witschel et al., 2015; Brijs et al., 2004). Traditionally, such decisions were supported by humans: technical consultants use their knowledge about IT systems and the particularities of various industries and businesses to make tailored suggestions.

In such situations, it is typical that a) the utility of recommended items does not depend solely on a person’s preferences, but must meet some objective criteria of fit that originate from the business context and/or that b) items are complex and may themselves be composed of sub-items. Beyond these characteristics, Felfernig and Burke (2008) explain that the need for recommendation arises more rarely than in tradi-

onal scenarios, i.e. we cannot hope to gather the same amount of data in little time as in e.g. a movie database scenario where many users watch and rate movies frequently. The infrequent use implies that the systems do not maintain user profiles and hence users need to express their needs and constraints in the form of a query when accessing the system.

In this work, we consider the scenario of technical consultancy: we have conducted a case study with a company that offers advice and technical support to their business customers in building tailored *business intelligence* solutions. Such solutions have technical components, but – even more importantly – also consist of a set of elements to measure and understand a company’s success in reaching their strategic business objectives (*key performance indicators* (KPIs) and associated *dimensions*). The choice of these elements depends on the business context of the customer (e.g. the industry) – hence, the consultants need abundant knowledge about which contexts imply which choices.

In this scenario, we wish to develop a recommender that can support consultants by learning from past projects: by collecting data describing the business contexts of customers and the choices that were finally made by them, we build a case base from which the recommender learns.

However, we claim that, as discussed by Felfernig and Burke (2008), the *implicit* knowledge of past

choices can be complemented with the *explicit* knowledge that consultants have, e.g. regarding constraints about the joint occurrence of elements. Another hypothesis is that, as argued by Bogers (2010), graphs are a generic and easily extendable way of representing both implicit and explicit knowledge. The central question is *how* the two types of knowledge can be combined within a recommendation algorithm. We address this question in our study and present findings that can be generalised to other settings of business consultancy.

The rest of this paper is organised as follows: we discuss related work in Section 2 and our research methodology in Section 3. Section 4 describes our proposed solution alternatives for the graph-based combination of implicit and explicit knowledge. We evaluate these alternatives in Section 5 and discuss conclusions and options for future work in Section 6.

2 RELATED WORK

Reviews on the state-of-the-art in recommender systems invariably start with the distinction between collaborative filtering and content-based filtering, plus demographic and hybrid methods, as the predominant types of approaches (Bobadilla et al., 2013).

Collaborative filtering (CF) is based on ratings and tries to recommend items to users that have been rated highly by other users with similar interests. A commonly used method for CF is memory-based, i.e. proceeds by identifying the k most similar users and selecting their highest rated items. An initial lack of user ratings, e.g. for a new item, is referred to as the “cold-start problem” (Schafer et al., 2007) and seen as one of the main CF problems.

Content-based filtering (CBF), on the other hand, learns a model of user preferences from their past choices to score items (Van Meteren and Van Someren, 2000). Here, so-called model-based approaches prevail that incorporate machine learning approaches such as neural networks or decision trees. Problems of CBF may arise because it is hard to extract meaningful attributes from items in specific domains (such as movies) and because CBF systems tend to overspecialise, i.e. to recommend always the same kind of items (Bobadilla et al., 2013).

Content-based filtering can be combined with CF (“hybrid recommender”), e.g. to mitigate the cold-start problems – since new items can be recommended immediately by content-based techniques as long as they have a meaningful description that can be matched against user profiles.

A distinct advantage of CBF is its ability to

provide feature-level explanations (Papadimitriou et al., 2012) of its recommendations (e.g. to say that a movie was recommended because of its director). Explanations are an important feature for recommenders since it has been shown that despite their effectiveness, humans are sometimes reluctant to accept recommendations from CF recommenders because they cannot easily make sense of them (Yeomans et al., 2017).

Where Does Human Knowledge Come into Play and Which Knowledge Plays a Role?

Felfernig and Burke (2008) distinguish four types of knowledge sources: (a) the current user and his/her preferences and context, (b) his/her peers and their ratings or demographics, (c) the content of the items and their features and (d) the domain of recommendation and the constraints that it may impose (e.g. some items not being appropriate for non-adults). Another notable example of domain constraints are didactical considerations in e-learning (Tarus et al., 2017): when recommending learning materials to learners in e-learning, their preferences are not the only aspect that plays a role – rather, the appropriateness for advancing the learning process of the learner should be considered. Obviously, consultancy has similar constraints, in the sense that instead of user preferences other (more objective) aspects such as business requirements play a role.

Some of these types of knowledge are being used more or less heavily in common CF or CBF approaches, for instance (a) in CBF and (b) in CF and demographic-based recommenders.

Obviously, the fact that content-based filtering builds an explicit model of user preferences (which CF does not) makes it a candidate for including knowledge of types (c) and (d). However, all recommenders can be said to be knowledge-based in principle.

How to Use the Knowledge?

In CBF, knowledge can be incorporated, e.g. into the function that determines the similarity between an item and the user profile. Often, this is knowledge about user context, item features and/or domain-specific constraints. For instance, Carrer-Neto et al. (2012) and Blanco-Fernández et al. (2008) use ontologies to represent and reason about item features and to apply this knowledge in a sophisticated similarity measure that takes into account “hidden relationships” (Blanco-Fernández et al., 2008). Middleton et al. (2004) use an ontology to represent user profiles and engage users in correcting the profiles before assessing profile-item similarities.

This approach also bears a resemblance to case-based reasoning (CBR) – a paradigm that attempts to solve new problems by adapting solutions to similar previous problems. If we interpret the profile – or also the current interest – of a user as a problem and historical choices (of this and other users) as the past solutions, we can build “case-based recommender systems” (Bridge et al., 2005). In CBR, a great wealth of research exists regarding the best choice for a similarity measure (Cunningham, 2009).

Using knowledge to improve results has a long tradition in information retrieval literature. There, the most heavily used approach is to represent knowledge in the form of a thesaurus, i.e. to capture different kinds of relationships between words and use them e.g. to add related terms to queries (“query expansion”, see (Voorhees, 1994)). In thesauri, hierarchical relationships play an important role (i.e. taxonomies) and researchers have explored the combination of human-built thesauri – containing mostly hierarchical relationships – with automatically computed associative relationships (Tudhope et al., 2001). This is closely related to some of the knowledge types that we will explore later.

Knowledge-based recommenders are described in earlier literature as ones that “effectively walk the user down a discrimination tree of product features” (Burke, 1999), an approach that closely resembles conversational CBR (Aha et al., 2001). Thus, this kind of recommender can be seen as a CBF approach that constructs a user profile – or in fact a user query – on-the-fly. This is useful in situations – such as the ones that we are considering in our approach – where a recommender is not invoked very frequently by a given person and hence a personal profile cannot be constructed easily by the system. An alternative way to look at user preferences is to see them as *constraints* that must be satisfied and to allow *repairs*, i.e. the relaxation of constraints when no suitable items (solutions) are found (Felfernig and Burke, 2008; Janach, 2009).

User requirements and constraints can also be elicited through “critiques”, i.e. based on feedback in which users can express how features of a presented item deviate from their ideal (Ricci and Nguyen, 2007; Felfernig and Burke, 2008).

Finally, similarity can also accommodate explicit information about user preferences: Burke (2000) suggest to collect the reasons behind user ratings and use them to compute adjusted similarities in collaborative filtering.

How to Represent the Knowledge?

As mentioned earlier, all recommenders necessarily use knowledge – they mainly differ regarding which types of knowledge they use and/or how explicitly that knowledge is represented. In CF, for instance, the only knowledge that is used and explicitly represented is that about users’ item ratings (i.e. user preferences), whereas pure content-based systems use information about user preference and/or context and item content. Depending on the chosen approach, these may be more or less explicitly represented.

For instance, when items have textual content (such as books or other documents), informative terms selected from item content can be used to describe both items and profiles, e.g. via *knowledge vectors* (Nt et al., 2013).

As a more appropriate explicit representation, ontologies are widely adopted. They may be used to represent knowledge about user profiles (Middleton et al., 2004) and item features (Blanco-Fernández et al., 2008; Carrer-Neto et al., 2012). Apart from concepts and relationships, ontologies can be equipped with rules to express domain constraints (Felfernig and Burke, 2008).

To use the full potential of ontologies, one has to identify which relationships can aid the recommendation process – e.g. the fact that two users are connected in a social network or that a user has rated or bought an item. Often, it is hard to quantify the strength of the influence of relations: does the fact that my friend liked an item have more power to predict my own preference or the fact that I bought a similar item a while ago? To be able to include easily any number of relationships that might be (or not) relevant for the prediction of preferences, graph-based representations of data have emerged, where the *types* of relations are largely ignored by recommendation algorithms.

For instance, Bogers (2010) argues that most recommenders are lacking context or that approaches that do consider context are limited to special forms of it, e.g. social context or the company a user works for. By using a graph, the incorporation of additional knowledge (in the form of relations) becomes easy (see also the work of Minkov et al. (2017) who apply a graph-based approach in the domain of museums).

On such untyped/associative graph structures, random walks are a predominant type of algorithm (Fouss et al., 2007; Huang et al., 2002). One often constructs a “query set” of graph nodes, e.g. from user behaviour or explicit inputs and then applies random walks that are biased towards these query nodes or that have finite length and start from these nodes (Bogers, 2010).

Through incorporating transitive associations, graphs and random walks can be used to overcome cold-start problems: it is sufficient for a new item or user to have some connection to the existing graph to receive recommendations (Zhang et al., 2013). Furthermore, as shown by Minkov et al. (2017), graph-based recommender approaches – through their ability to represent a great wealth of context variables – lead to gains in recommendation effectiveness when compared to kNN-based collaborative filtering.

Since our goal is to find an approach that can easily accommodate contextual knowledge – i.e. without imposing much effort on domain experts or need for programming when new relations are identified – and that can be easily transferred to other domains, the graph-based approach seems promising. However, what is lacking in the known approaches, is a clear understanding of where to use the knowledge: is it best to simply add relations into a graph? Can it help to preprocess the data (e.g. computing explicit similarity of certain nodes) to shorten path lengths? Alternatively, is it even more fruitful to use the knowledge for filtering the recommender’s results via constraints? The present paper will help to close this gap.

3 METHODOLOGY

As mentioned in Section 1, we study the question of how to combine implicit and explicit knowledge with the help of a concrete company that offers business intelligence (BI) consultancy. In order to scale up their business, this company would like to (partially) automate and better support the consultancy process.

We obtained the following information:

1. We interviewed two consultants to understand how consultancy meetings work and which type of knowledge is used by them in which ways during the meetings. We then used these insights to extend and concretise the taxonomy of knowledge sources provided by Felfernig and Burke (2008).
2. We obtained data about past customer projects: for each customer, a case was constructed that represents the business context of the customer (e.g. the industry, the core business processes to be analysed) and the elements of the chosen BI solution (key performance indicators (KPIs) and dimensions). Overall, this *case base* consisted of 42 cases. The case base and its representation as a graph are described in more detail in Section 4.
3. The required explicit knowledge that we identified in the first step was then codified by one of the two consultants and later added to the case base graph.

This process was supported by automated analyses which are also described in detail in Section 4.

We then performed experiments with the case base graph G : we followed a *leave-one-out* approach, i.e. for each case C , we constructed a version $G \setminus C$ of the case base graph by *omitting* C . We then constructed two different types of queries out of C and ran a random walk on $G \setminus C$ (White and Smyth, 2003) biased towards the query nodes to obtain a ranking of recommendations of KPIs and dimensions for C .

By treating the known chosen elements in C as a “ground truth” of relevance, we could measure the *average precision* (Voorhees and Harman, 2006) of rankings. We then compared the mean average precision of those runs that used the pure case base graph (baseline) to the outcome of runs that used the various ways of incorporating human knowledge.

4 INCORPORATING HUMAN KNOWLEDGE

4.1 Sources of Explicit Knowledge

As explained in the previous section, we first asked the human consultants how they use knowledge in their consultancy meetings and how these meetings proceed in general.

A first finding was that customers often come to the meetings with some important KPIs and dimensions (i.e. solution elements) already in mind. Later, we will reflect this fact by constructing “verbose queries” that contain already some solutions elements that should be complemented with further elements.

Besides this input, consultants mentioned the industry of the customer and the core processes to be analysed as relevant inputs. It turned out that solution elements are very different for the different processes – we thus built separate case bases / case graphs for each process.

Regarding the taxonomy of knowledge sources proposed by Felfernig and Burke (2008) (see Figure 1), the information about the industry (and possibly the size) of the customer constitutes **demographic knowledge**. All these pieces of information are treated as a *query* that is passed to the system.

But how do consultants process these inputs to arrive at recommendations? What knowledge do they apply? The interview, coupled with a discussion of some concrete cases, revealed the following strategies:

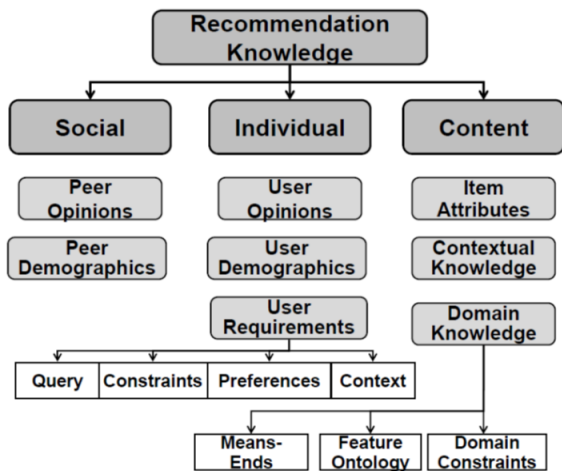


Figure 1: Taxonomy of knowledge sources used in recommenders, as suggested by Felfernig and Burke (2008).

- An important part of the consultants’ knowledge consists in the ability to predict KPIs and dimensions that are typically relevant in the customer’s industry – this corresponds to social knowledge in the sense that consultants **remember the requirements of similar customers**. However, a consultant might know little about a new customer’s industry because there have been only a few past cases involving that industry. In such cases, it may help to know typical KPIs and dimensions from similar industries.
- Although KPIs and dimensions can be regarded as the items to be recommended, they are not independent of each other. That is, in contrast to scenarios of music or movie recommenders, BI consultants need to recommend items that **fit together** in the sense that the overall solution reflects the customer’s analytic needs. This knowledge, which can be seen as a “positive” form of domain constraints, typically comes in the form of *associations*, i.e. groupings of KPIs and dimensions that should be analysed together. An example of such a grouping is to say that including the KPI “Budget” implies also including “Actual” for analyses of financial spending.

Table 1 summarises the most important pieces of information and knowledge that are employed by human consultants and which knowledge sources from Felfernig and Burke (2008)’s taxonomy they concretise.

The demographics of a customer (above all industry) serve as an input that will be explicitly represented within a query. Requirements of similar customers can be implicitly represented in the case base – a recommender can learn e.g. which demographics

Table 1: Information and knowledge applied by human consultants and their classification according to Felfernig and Burke (2008).

Information / Knowledge	Type of source
Industry, size of customer	user demographics
Requirements of similar customers	peer demographics
Similarity of industries	Domain knowledge
Associations of KPIs / dimensions	Domain constraints

imply which KPIs and dimensions by analysing the elements chosen in past cases. This might even be more effective than the experience of human consultants since the case base is richer than what a single consultant has experienced.

What remains are the similarities/associations from the third and fourth row of Table 1. We hypothesise that making this type of consultants’ knowledge explicit and adding it into the recommendation process will improve its results. Therefore, we now explore the options for doing so.

4.2 Graph-based Case Base Representation and Random Walks

By analysing past consultancy projects of our partner company, a case base with 42 cases was built. Since many cases involved KPIs and dimensions for more than one business process and since we decided to build a separate case base for each of the 9 different processes, we obtained 9 case bases, each of different size. Overall, there were 80 cases (combinations of customer and process) in these case bases.

For each case base, we built a graph with typed vertices to represent the data. As shown in Figure 2, there are 5 different types of vertices namely cases (red), industries (green), diagrams (brown) and KPIs and dimensions (both black). The black nodes are the items to be recommended by the recommender.

Diagrams come from a catalogue that the company has built and that customers can choose from to visualise their data. The catalogue contains, for each diagram, a definition of which KPIs and dimensions are represented in the diagram. Thus, the catalogue was a piece of explicit knowledge that was already available and that creates associations between KPIs and dimensions (we can assume that the ones being used in the same diagram belong together).

Edges were added to the graph as follows: each case node was connected to the vertex of the customer’s industry and to the KPIs and dimensions that the customer finally chose in their BI solution.

Besides, a “catalogue graph”, consisting of the edges between diagram nodes and their

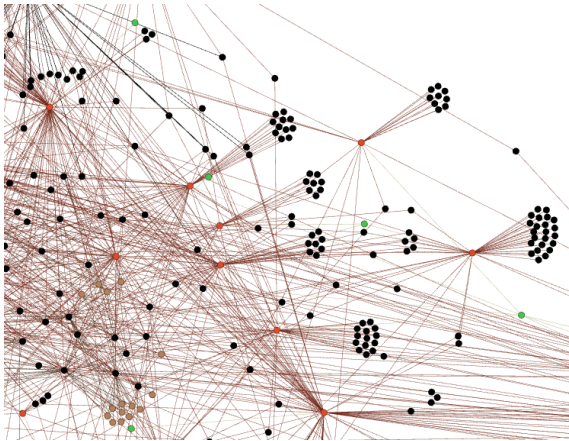


Figure 2: A snapshot of a case base graph.

KPIs/dimensions were added to each of the 9 case base graphs.

Given the 9 case base graphs, a recommender can be implemented via a biased random walk as follows:

- For a new customer/process combination, a query is constructed by including the customer's industry (*simple query*).
- To simulate the fact that customers often come with some KPIs / dimensions in mind, we constructed also *verbose queries* by adding some KPI / dimension nodes.
- The nodes contained in the query were initialised with a prior weight of $1/n$ where n is the number of nodes in the query. All other nodes were initially weighted 0.
- Using these priors, the *PageRank with Priors* algorithm White and Smyth (2003) was invoked. The resulting distribution of node weights reflects the probability of each node being reached via a random walk that is biased towards the query nodes. This obviously favours nodes that can be reached via many short paths from the query nodes, i.e. ones that are e.g. used in other cases with the same industry or using the same KPIs/dimensions.

4.3 Alternatives for Representation and Incorporation of Explicit Knowledge

As described above in Section 4.1, our scenario analysis has revealed two main types of explicit knowledge to be incorporated, namely knowledge regarding (a) the similarities between industries and (b) clusters of KPIs / dimensions that should be recommended together.

From a recommender point of view, these two types are fundamentally different: industries are not items to be recommended, but KPIs and dimensions are. Thus, whereas industry similarities serve as a background knowledge to improve recommendations in the presence of a cold start problem (e.g. no previous customer from the same industry), clusters of KPIs and dimensions can be applied directly to improve the output of a recommender, e.g. by including KPIs associated to highly-ranked items ("re-ranking", see below).

In the following, we will discuss representation and incorporation alternatives for each of the knowledge types separately.

4.3.1 Taxonomic Knowledge

A natural way to group industries is in the form of a tree structure (taxonomy). In fact, there exist several standardised taxonomies, e.g. NACE¹. As observed e.g. by Bergmann (1998), the possible values of many case attributes (in whichever domain) can be organised as taxonomies and, more generally, taxonomic knowledge is important and frequently applied in many domains. Thus, an analysis of how to best incorporate such knowledge will also be interesting not only for BI consultancy but also in other domains.

For our purposes, we aimed to have a taxonomy that groups industries into the same branch whose companies are likely to have the same KPIs and dimensions. When studying some standard industry taxonomies such as NACE, we realised that the abstractions made therein did not reflect to a sufficient degree the similarities of analytical needs in industries. We thus asked the consultants to help us create a proprietary industry taxonomy that reflects their typical customers and their commonalities regarding KPIs/dimensions.

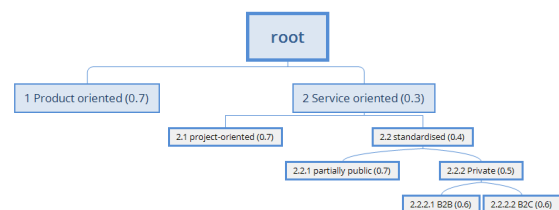


Figure 3: The derived taxonomy of customer industries.

Figure 3 shows the inner nodes of this taxonomy. To illustrate its rationale, consider the branch "2.1 project-based" which represents companies that deliver non-standard, individualised services to their cu-

¹<http://eur-lex.europa.eu/legal-content/EN/TXT/HTML/?uri=CELEX:32006R1893&from=EN>

stomers. Although the leaf nodes (i.e. actual industries) in this branch are very diverse – including e.g. both architects and software development – they have in common that they need to manage large customer projects and accordingly keep track of similar project-related KPIs and dimensions.

To incorporate the taxonomic knowledge, we identified two alternatives:

1. Treat the taxonomy tree as a graph and simply add it to the case base graphs. In Section 5, we will use the term **plain-taxonomy** to refer to evaluation runs using this strategy
2. Derive explicit pairwise similarities between industries and build a graph where each leaf node is connected to each other leaf node via a weighted edge, where the weight reflects the similarity. The edge weights need to be used within the random walk. In Section 5, evaluation runs with this strategy will be referred to using the term **leaf-similarity**.

In order to derive the pairwise similarities for the *leaf-similarity* strategy, we propose to follow the approach of (Bergmann, 2002, p. 111). Its rationale is that taxonomy branches can have a different depth and that not all pairs of nodes that have the same distance from each other are equally (dis-)similar. Instead, Bergmann argues that similarity should be based on the most specific common parent of two (leaf) nodes and that a similarity value can be determined for each inner node to determine this. In Figure 3, the numbers in brackets have been set manually – involving again human knowledge – to reflect this: as an example, two nodes whose closest common parent is node “2 Service-oriented” have a similarity of only 0.3, whereas if both nodes fall under “2.1 project-oriented”, their similarity is 0.7. Using this additional knowledge, we were able to compute a complete graph of industry leaf nodes, with edges representing their pairwise taxonomic similarities. This complete graph was then added to the case base graphs.

4.3.2 Associative Knowledge

KPI / dimension clusters should represent the consultants’ knowledge about which KPIs and dimensions belong together very closely from a business point of view. Again, knowledge about close associations between items is an important and widespread form of knowledge that plays an important role in many domains. However, constructing such clusters completely manually is a very tedious task.

Therefore, we supported the consultants in cluster construction via two automated “pre-analyses” whose

results were then manually checked and cleaned by the consultants:

- **Statistical clustering:** we performed a statistical analysis of KPI/dimension co-occurrence within the case base. This was based on a significance measure suited for non-normal distribution of occurrences (Dunning, 1994) and a subsequent graph clustering (Biemann, 2006). It resulted in 30 clusters of KPIs/dimensions that were accepted by the consultants.
- **Linguistic clustering:** we grouped KPIs / dimensions by analysing their names and forming clusters of elements that contained the same terms. Since KPI / dimension names were in German, we additionally split compounds. This resulted in roughly 200 clusters accepted by consultants. Rejected clusters were mostly found inappropriate because their common term was too generic to imply a close similarity between the cluster members.

As mentioned in Section 4.1, there are two options to incorporate clusters into the recommendation process:

- **Introduce additional edges** between all members of a cluster
- **Re-rank:** use the original case base graphs, run the random walk and then re-rank the results – whenever a member n of a cluster appears in the ranking, we boost all other cluster members to the position directly after n , in the order of their original scores.

This leads to six strategies to be evaluated in Section 5: **add-edges/linguistic**, **add-edges/statistical**, **add-edges/all**, **re-rank/linguistic**, **re-rank/statistical** and **re-rank/all** where, in each case, the first part refers to the incorporation and the second part to the representation strategy and “all” refers to the combination of both statistically and linguistically derived clusters.

5 EVALUATION

5.1 Experimental Setup

As explained in Section 3, we used the case base of our partner company to compare the effectiveness of the knowledge representation and incorporation strategies described in the previous section.

Each strategy was tested via a leave-one-out evaluation, i.e. it was applied to each combination of customer and process in the case base, where the corre-

sponding data about that case was not used for building the case base graph.

As mentioned in Section 4.2, queries were constructed either only from the industry of the customer (*simple queries*) or by adding a few KPIs/dimensions (*verbose queries*). More precisely, for a case C , a verbose query was constructed by sorting C 's KPIs / dimensions alphabetically and then picking every second element from the start of that ordered list until 5% of C 's elements were included in the query.

After each run, we measured *mean average precision (MAP)* (Voorhees and Harman, 2006) of the returned ranking, treating those KPIs / dimensions as relevant that the customer had chosen and installed. Whenever we compared runs (e.g. against a baseline), we used the Wilcoxon signed rank test to determine whether MAP differences were statistically significant. We used the Wilcoxon test because MAP values were not normally distributed and hence a t-test was not applicable.

As mentioned before, our partner company has a catalog of diagrams (and associated KPIs and dimensions) that is offered to each customer. The whole set of KPIs and dimension present in the case base is, however, much larger than what the catalog contains. One can say that the catalog represents the “standard” (which the company is able to deliver very fast and cheaply), but custom KPIs and dimensions can also be added. One can observe that some cases use almost exclusively standard elements, whereas other cases contain almost no standard elements. For companies who are interested in “the standard solution”, a recommender is likely to be rather useless. We verified this in a pre-test by running the PageRank with priors algorithm with different values of α (where a high α indicates a strong bias towards the query and hence a higher degree of personalisation/customisation) and comparing the average precision values. Figure 4 shows how this affects standard and non-standard cases differently: on the x-axis, we show the degree of standardisation of a case (percentage of standard elements). The y-axis indicates the difference in average precision between a customised ($\alpha = 0.9$) and a more standard ($\alpha = 0.1$) PageRank run. We can see that for heavily standardised cases (where the ratio is > 0.5), the difference is strongly negative in many cases – indicating that customisation is harmful in these cases.

In the remainder of the evaluation, we only evaluated results for cases with less than 50% standard elements (although the case base graph is still built from all cases, thus introducing a certain bias towards standard elements). We made this choice because we could see from Figure 4 that customised recommen-

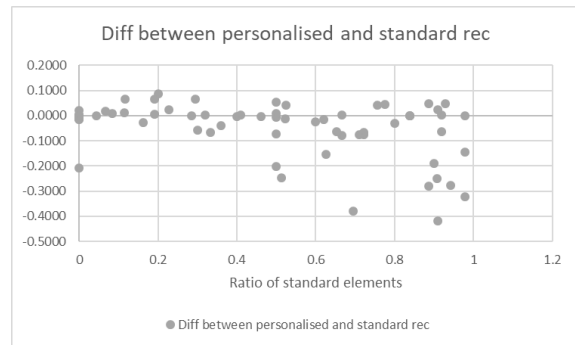


Figure 4: Difference between personalised and standard recommendations plotted against the degree of standardisation of a case.

dations can be harmful for more standard cases. A solution to fit all needs in the final consultancy process could be to offer two sections – one with standardised recommendations (the catalog) and one where the customer can obtain customised recommendations.

5.2 Results and Discussion

We first explored the use of taxonomic knowledge: we compared the results with the original case base graph (**baseline**) to either adding the whole taxonomy tree of industries to the graph (**plain-taxonomy**) or computing pairwise taxonomic similarities of industries and adding weighted edges between all industries to the graph (**leaf-similarity**), see Section 4.3.1. The results are shown in Table 2. We indicate (also later) statistically significant differences between a run and the baseline with **bold font**.

Table 2: MAP values for the two strategies of representing/incorporating the industry taxonomy.

Queries	no taxonomy	plain-taxonomy	leaf-similarity
simple	0.247	0.249	0.246
verbose	0.260	0.269	0.263

We can see that there are no statistically significant differences whatsoever. We verified that there are 20 out of 48 cases in our case base that have a singular industry, i.e. there are no other cases with the same industry. For these cases, simple queries are not connected to the graph, i.e. the recommender reverts to a standard PageRank without priors when no taxonomy is used. But even for these cases, we could not observe a consistent improvement through the use of the taxonomy (i.e. by using information from similar industries). There is also no consistent finding as to which strategy performs better.

Next, we evaluated the use of associative knowledge. Table 3 shows the results, where again signifi-

Table 3: MAP values for strategies of using associative knowledge (KPI / dimension clusters).

Queries	Baseline	add-edges			re-rank		
		stat.	ling.	all	stat.	ling.	all
simple	0.247	0.277	0.269	0.297	0.282	0.244	0.281
verbose	0.260	0.316	0.282	0.346	0.331	0.250	0.334

cant differences from the baseline are indicated with **bold font**. The best strategy for each query type is additionally marked in *italics*.

This time, we observe several significant and sometimes also quite substantial improvements over the baseline. Generally, statistically derived clusters perform better than linguistically derived ones. For *add-edges*, the combination of all clusters performs best. Since *add-edges* delivers more stable and often larger improvements than re-ranking, we may conclude that using *add-edges* with all (i.e. both linguistic and statistical) clusters is one of the best strategies. For these, we have a relative improvement of 20% for simple queries and 33% for verbose queries over the baseline.

6 CONCLUSIONS

In this work, we have investigated strategies for representing and incorporating explicit human knowledge into data-driven recommenders. As a robust and easily extendable basis, we chose an approach that is based on graph-based data representation in combination with biased random walks. Using a graph as a representation form allows us to flexibly add various forms of human knowledge, e.g. taxonomic or associative knowledge. We exemplified these types of knowledge in the form of an industry taxonomy and business-driven associations between KPIs and dimensions, respectively, in our business intelligence consultancy scenario and tested some variants of strategies on a real data set.

Our results indicate that the use of taxonomic knowledge does not lead to a consistent improvement. In contrast, associative knowledge can increase the effectiveness of recommendations substantially and significantly. The best strategy that emerged was to add edges between associated elements directly into the case base graph.

In the future, one could explore further strategies: for instance, the use of explicit similarity, combined with a threshold could help to construct a k-nearest neighbour graph before running the random walks, i.e. a graph that contains only the most similar cases w.r.t. the current query. This might help to further reduce the noise – while bearing the risk of losing some relevant recommendations.

Lastly, instead of a leave-one-out evaluation on a given case base, it could be interesting to obtain a more detailed and qualitative feedback from humans by presenting recommendations for new cases and obtaining non-binary feedback on these recommendations.

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